

**Outcome report**  
**Health and Wellbeing Board Development Session**  
**18<sup>th</sup> September 2019**

The Chair opened the development session, stating that there was need to consider the future role of the Health and Wellbeing Board. She referred to a lean HWB membership in Hackney with a good reputation. She considered that the joint needs assessment should be within the remit of the Health and Wellbeing Board. She referred to the fact that currently there was much duplication this area.

**Expectations of the Development Session**

- To gain clarity of purpose/sense of direction
- To decide what level of power up
- To understand models for best practice
- To understand the role of HWB within the STP
- To understand of next steps
- The need to commit to building relationships
- To expand the remit of the Board
- To make clear decisions
- To form a strategy/a sense of direction
- To work within the context of a whole systems approach

**What needs to be done ?**

- How 'NHS' should the HWB be (not very)
- Need to strengthen the Board's impact
- Needs clearer priorities and strategy
- Need to look at wider determinants of health, such as housing
- Need to widen/change membership to include, for example, housing and police representatives
- The JSNA should better inform system work /evidence based/engaged with the community/be more visible/should be updated
- Place to bring key people together to use this to take objectives forward
- Use of statutory power to bring people together
- Medium term strategy to pull in wider determinants
- Need to consider the relationship with the Integrated Commissioning Board
- Need for new terms of reference
- More holistic approach to wellbeing
- Invest in the voluntary sector
- Create lines of accountability and oversight

**What might get in the way?**

- Lack of time this evening / Inability to reach consensus
- Health and Wellbeing outcomes are held in several places
- Lack of Focus
  
- Silo Working
- All tired – need to do whatever we decide

## **Aspirations (magic wand)**

- That the HWB widen its thinking to take expert advice on what it should demand of the total public sector to seriously tackle the issues around health
- Clear understanding of priorities and how to align with partnerships
- The need for a strategy
- Correct membership
- A clear purpose / a strategy informed by a wider group / look at governance arrangements / consider pockets of need, including less acute need / look at how the Board can benefit the lives of residents
- A healthier Hackney
- Need to match the JSNA and the wider health determinants
- Take account of climate change
- Need for a framework on determinants/ the Board could lead on optimism in the Borough with a hope and happiness strategy
- Pathways of Support
- The impact of knife crime in the Borough
- Clear purpose with no duplication/properly resourced/necessary member contributions
- Make the JSNA more fit for purpose

## **Facilitator's reflections and recommendations**

- The development session was very well attended, albeit with some substitutions, and from experience this is indicative of system desire to develop the remit and purpose of the HWB
- Participants became very engaged in the development workshop process
- With strong leadership behaviours from elected members
- NHS partners (in particular CCG colleagues) expressed a need for more understanding about the genesis and purpose of HWBs generally, as set out in legislation; this can be facilitated through peer mentoring with another CCG via the nationally funded programme
- Development of the HWB needs to be agile and to take account of the emerging STP landscape
- There are some quick wins that would make a significant difference to the style of the HWB; membership review with a view to expansion, re-write of ToR, forward plan agenda setting etc.
- There was a strong desire to focus on the wider determinants of health
- There was a consensus about the need to fix the JSNA and overhaul (not just refresh) the JHWBS
- Capture all of this in a compelling Hackney narrative
- Invest time in developing relationships; the LA/CCG co-chair dynamic would be a productive place to start (in terms of the potential benefits that would accrue)

## **Potential next steps**

- Establish small group working parties to advance detail
- Use national resource to facilitate/mentor/comment
- Bring summary report to HWB for discussion
- Use national resource for further workshops; based on experience there is merit in two more sessions. One to decide what and a second to detail how.